

## Rapid Opportunity Assessments

## Operational Excellence Consulting

Today's ever-changing, uncertain world presents unique retail challenges. Logile's Rapid Opportunity Assessments deliver fast, tangible insights into your operations. We help you baseline current state and identify opportunities to improve your bottom line and optimize.

Our Operational Excellence team tailors the right assessment for your operating model—whether you're looking to capture quick wins, build a roadmap or check the pulse of your store experience.





**Discover Quick Wins** 



**Baseline Where You Are** 



**Build a Quantified Roadmap** 

#### Meet the Assessments: Labor Deployment, Store Conditions and Customer Experience



#### Labor Deployment

Measure the effectiveness of how labor is being allocated across store operations with goal of improving storewide utilization.



#### Store Conditions

Discover quick wins to improve execution and equip managers with the right tools and information to drive store performance.



#### **Customer Experience**

Evaluate if service levels are being achieved and obtain data needed to drive service and upkeep through customer forecast.

#### What you can expect: Assessment design, timeline and outcomes

Our Rapid Opportunity Assessments are typically 6-10 weeks long, with data collection and observations at 4-8 store locations. Here's the blueprint for what happens before, during and after.

#### **Study Design**

- Collaborate with essential business process owners (Operations, Merchandising, Customer Service, etc.) to baseline current operating procedures and design study elements
- Design store visit schedule to achieve a statistically significant sampling across differing store types and timeframes of operation

#### Discovery

- Data collection analysts collect a statistically significant number of samples
- Interviews with store and district management teams

#### Validation

- Data collected in stores is analyzed and shared ongoingly
- Potential opportunities are reviewed for feasibility and cost/benefit considerations

#### **Final Recommendations**

- All raw data and findings delivered
- Opportunities prioritized in strategic roadmap, from quick wins to long-term investment

Contact us to discuss your challenges and priorities to see if a Rapid Opportunity Assessment is right for you. Actionable opportunities to level-up your operations await! Visit: logile.com/lets-talk

# Need more detail?

### Here you go.

Assessment	How it Works	Insights & Outcomes
Labor Deployment	<ul> <li>Specific areas of operation or storewide study</li> <li>Core measurements defined, such as: <ul> <li>Who: Cashier</li> <li>Where: Front end register</li> <li>What: Idle, waiting for customer</li> <li>When: 2:00 pm, Tuesday</li> </ul> </li> <li>Sample population of stores and study timeframes covering high and low points of operations and customer traffic</li> <li>Our data collection analysts make a full lap every 15 minutes to create a "snapshot" across operations</li> <li>Data and observations leveraged to understand the Why</li> </ul>	Data summarized to your predefined needs. Analysis typically includes:  Breakdown of task utilization by job function  Utilization by store type  Utilization by time of day and day of week  Breakdown of task utilization by management vs. associated station utilization and queue length by time of day and day of week  Strategic opportunity roadmap to:  Improve overall productivity  Better place customer service activities at the right time  Optimize timing of key tasks throughout day or overnight shifts
Store Conditions	<ul> <li>Specific areas of operation or storewide study</li> <li>Most impactful processes for evaluation selected regarding productivity, customer or product</li> <li>Our Operational Excellence team evaluates each process for the following: <ul> <li>Current state vs. industry peers / best practice</li> <li>Can the process be performed in a more effective way?</li> <li>Do associates have the right training to perform the process in the most effective way?</li> <li>Equipment or technology that could aid the process, with cost/benefit</li> </ul> </li> <li>Evaluation of the tools and KPIs available to management teams and how effectively they are being used</li> </ul>	Ranked and detailed summary of each identified opportunity, containing:  Current state vs. potential future state overview  Equipment, technology, training or process changes required to implement the opportunity  Potential impact on customers or associates  Quantification of opportunity cost and benefits with potential ROI  Benchmarking of current performance management tools available to store and district management teams vs. industry best practice  Store performance opportunity roadmap
Customer Experience	Specific areas of the customer journey or storewide study     Critical elements of your customer journey mapped out, such as:	Data summarized per your predefined needs. Analysis typically includes:  Rate of customer engagement and average length of engagement, by store and product category view  Impact of factors such as sales consultation, product trial or fitting room on conversion and basket size  Average recovery needs per customer, by category  Average time spent in queue  Balk rate (lost sale) by root cause factor  Strategic opportunity roadmap to:  Adjust labor allocation to achieve your desired customer experience  Better place customer service and store recovery activities at the right time, based on customer forecast  Increase sales by capturing more potential purchases

